



# **Cost-effectiveness of measures**

## **- proceedings and findings**

### **in Lower Saxony**

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# Theoretical foundations meet practical water management experiences

## Theoretical foundation:

What is required and how can it be classified within the methodical context?

- Several questions concerning the frame, e.g.: Which costs are referred to?
- How can economics support the achievement of the Directive's objectives?

Which methods exist to fulfill the requirement?

- Subordinated concept: cost-benefit-analysis
- A range of methods for valuation:
  - » Cost-effectiveness-analysis, value-benefit-analysis, cost-benefit-analysis, cost comparison method, multi-criteria-analysis

## Water management in practice, focus on surface waters:

By 2008 there were already more than 2000 potential measures identified in an iterative process, a first expert based selection led to a prioritization of about 700 measures that present the programmatic approach up to 2015.

What kind of verification for cost-effectiveness/cost-efficiency do we want to follow?

- Itemized approach?
- Approach for overall social cost-benefit?
- Etc.?

→ And which approach will be the best in terms of practicability and efficiency?



## Project on cost-effectiveness

Study with following structure:

1. Performance of **cost-effectiveness-analysis** in line with the guidance documents and economic literature
  - Selection of two case studies (for surface waters)
  - Performance of cost-effectiveness-analysis for each considered site
  
2. Identification and **analysis of existing institutions (structures and processes)** that lead to selection and prioritization of measures:
  - In order to seek further mechanisms that ensure the efficient achievement of the Directive's objectives
  - To assure the use of existing institutions and identification of potentials for optimization
  - Application of organizational efficiency as a meta criterion



## Case study 1 (measure for passability)

**Location:** community in the RBD Rhine

**Objective:** passability in the river Dinkel: comparison of 4 alternative measures with the aim of the re-establishment

**Method:** cost-effectiveness-analysis

**Basis:** feasibility study

<i>measure</i>	<i>Passability fishfauna</i>	<i>passability benthos</i>	<i>Appealing design</i>	<i>Possibility for canoe passing</i>	<i>Time frame</i>	<i>average (business) cost [€]</i>	<i>Economic costs</i>
<b>I:</b> installation of small steps	-	+	o	-	Short term	No cost estimation	Marginal
<b>II:</b> „Riegelbauweise“	-	+	o	-	Short term	No cost estimation	Marginal
<b>III:</b> roughened spillway	+	+	o	-	Short term	~ 177.000	Marginal
<b>IV:</b> bypass channel	+	+	+	-	Short term	~ 193.000	Marginal



## Case study 2: fruit growing sector as a water user

- **Location:** largest fruit-growing area in northern Lower Saxony („Altes Land“)
  - **Objective:** combination of securement of water provision for water users and improvement of hydromorphology
  - **Method:** cost-effectiveness-analysis
  - **Basis:** feasibility study, **Identification of measures:**
    1. Establishment of a tributary (add. water body)
    2. Embankment widening
    3. Re-establishment of the old tidal creek
    4. installing disturbing elements (dead wood or rocks)
- precondition for performing a CEA is the existence of comparable measures that have the same objective, in this case only one potential measure was feasible



## Case study 2: effectiveness

<i>measure</i>	<i>Add. Water supply [in m<sup>3</sup>]</i>	<i>Ecological quality elements</i>					<i>Ecological effectiveness</i>	<i>time</i>
		<i>Macro-phytes</i>	<i>Phyto-benthos</i>	<i>Phyto-plankton</i>	<i>Macro-zoo-benthos</i>	<i>Fish-fauna</i>		
I: Seitengewässer	56.700	+++	++	+	+++	+++	12	kurzfristig



## Case study 2: cost-effectiveness

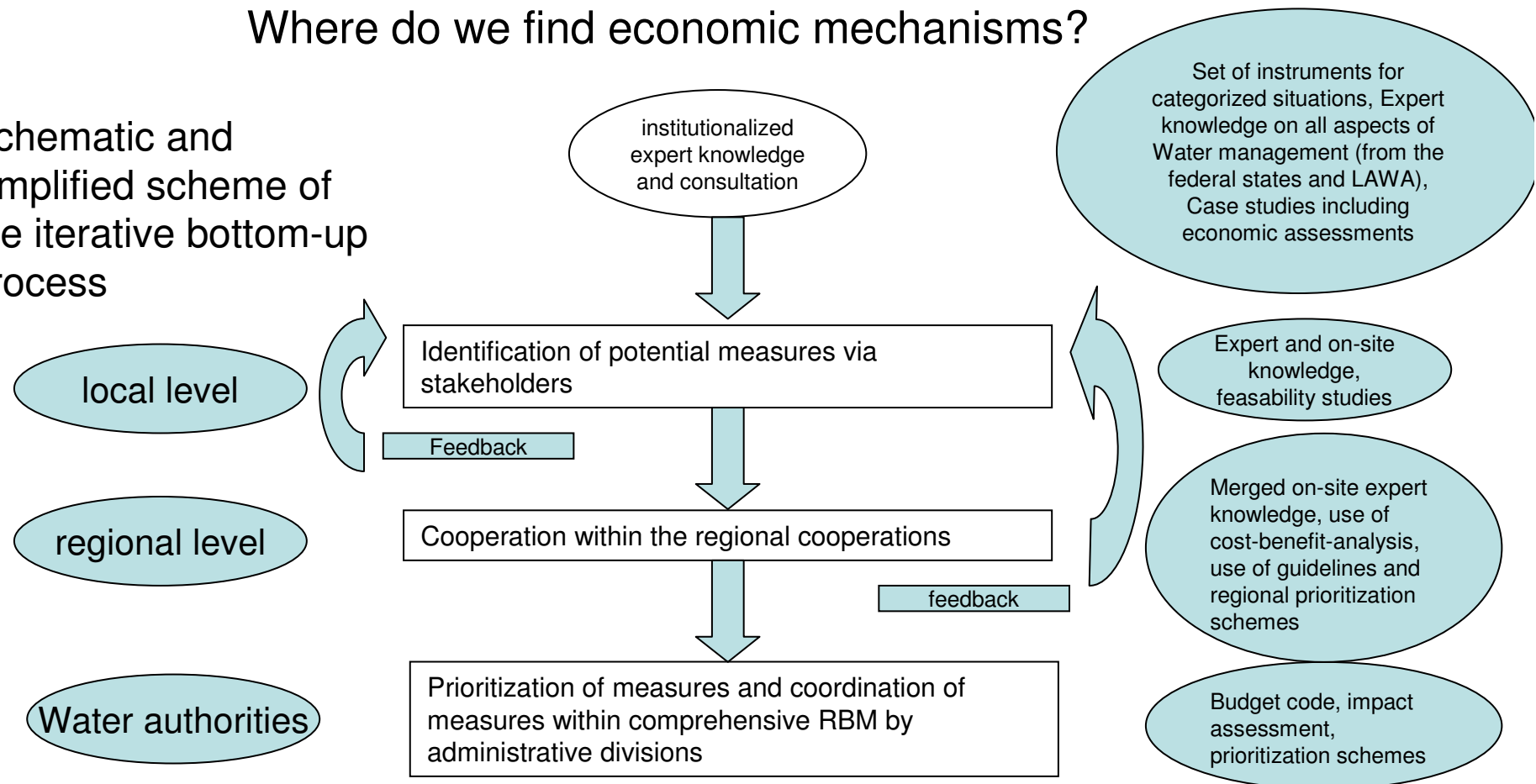
<i>measure</i>	<i>Ecological effectiveness</i>	<i>add. water supply [m<sup>3</sup>]</i>	<i>Time</i>	<i>Investment costs [€]</i>	<i>Cost of maintance [€/year]</i>	<i>Macro-economic costs</i>
1. Tributary	12	56.700	Short term	1.500.000	650	low



## Procedural approach: analysis of existing institutions

How are measures identified and prioritized?  
Where do we find economic mechanisms?

Schematic and  
simplified scheme of  
the iterative bottom-up  
process







## Conclusions from the CEA project

- In Lower Saxony the identification process for measures varies between water type (ground and surface waters). The study shows:
  - Measures for ground water bodies have been identified and selected through other institutions and mechanisms as those for surface waters.
  - Explicit CEA for single sites shows that the existing institutions provide mechanisms that assure an efficient outcome (cost-effective measures).
  - **But there is no golden standard:** cost-effectiveness of measures can not be identified with standardized criteria within the different categories of waters nor for different sites.
- Concerning the method:
  - Proof of cost-effectiveness can be fulfilled
  - precondition for performing a CEA is the existence of comparable measures that have the same objective (e.g. passability), this is not the case in most areas.
  - An itemized analysis of all single sites/regions is not a practical solution
- Findings:
  - Cost-effectiveness is not the single nor the ultimate criteria for the selection or prioritization of a measure.
  - Institutions play a significant role in the process of identification and prioritization of measures



## Lessons learned and ideas for further procedure

### Lessons learned:

- experience show the strength of the proposed method, but also the limitations when it comes to practical water management challenges.
- time-consuming and cost-intensive for bottom up processes with very limited additional information
- so far fulfilling the economic requirement only provided little extra information for decision making

### Further procedure:

- Scheme for requirement of explicit CEA for measures
- The advanced procedures of WFD water management are linked with the procedural approach
- Methodic substantiation of the procedural approach

### What are the needs:

- focus on practical needs: what are the problems, where can economics help and how?
- consideration of water management procedures and structures → therefore maybe new methodologies? Example I-Five

### First ideas:

- further integration of economics into the planning process?
- not only customizable but also standardizable economic based systems for decision support?
- look into other economic disciplines, e.g. organizational efficiency, adapted controlling of public authorities (water management administration)



## Scheme for requirement of CEA

As part of the latest  
guidance document

